REGISTERED NUMBER: 11036206 (England and Wales)

REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 SEPTEMBER 2018

FOR

FP EQUITYCO LIMITED

CONTENTS OF THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 SEPTEMBER 2018

	Page
Company Information	1
Report of the Directors	2
Statement of Comprehensive Income	4
Balance Sheet	5
Statement of Changes in Equity	6
Notes to the Financial Statements	7

COMPANY INFORMATION FOR THE PERIOD ENDED 30 SEPTEMBER 2018

DIRECTORS:

M Z Chalaczkiewicz

N R Graham S P D Kershaw A H Fraser

SECRETARY:

A H Fraser

REGISTERED OFFICE:

Cumberland Court 80 Mount Street Nottingham Nottinghamshire

NG16HH

REGISTERED NUMBER:

11036206 (England and Wales)

SOLICITORS:

Freeths LLP 80 Mount Street Nottingham NG1 6HH

REPORT OF THE DIRECTORS FOR THE PERIOD ENDED 30 SEPTEMBER 2018

The directors present their report with the financial statements of the company for the period ended 30 September 2018.

INCORPORATION

The company was incorporated on 27 October 2017. The principal activity of the company is that of an intermediate group investment company.

FUTURE DEVELOPMENTS

After the year end the group completed the acquisition of the entire share capital of three companies and the trade and assets of three businesses for a total preliminary consideration (including fees) of £5.0m.

DIRECTORS

The directors who served during the period and up to the date of signing the financial statements were:

M Z Chalaczkiewicz – appointed 27 October 2017 N R Graham – appointed 29 November 2017 M P Dunfoy – appointed 27 October 2017 and resigned 29 November 2017 S P D Kershaw – appointed 25 June 2019 A H Fraser – appointed 25 June 2019

The company maintains cover under a qualifying third-party indemnity for all directors and officers against liabilities which may be incurred by them whilst acting as directors or officers. This was in place as at the date of authorisation of the financial statements and throughout the financial period.

RESULTS

The loss for the financial period amounted to £5,528,000. The directors have not recommended a dividend.

GOING CONCERN

The directors believe that preparing the financial statements on the going concern basis is appropriate. They have considered the prospects of the FSP Group and have prepared a cash flow forecast for period of not less than one year from the date of the approval of these financial statements. This included a review and consideration of a number of factors including inter alia their evaluation of prevailing market conditions, competition, anticipated sales and operating margins, working capital requirements, financing facilities expected to be available and covenant compliance. Based on this review the directors continue to adopt the going concern basis in preparing the financial statements.

REPORT OF THE DIRECTORS FOR THE PERIOD ENDED 30 SEPTEMBER 2018

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

A H Fraser - Director

Date: 25 June 2019

STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD 27 OCTOBER 2017 to 30 SEPTEMBER 2018

	Notes	£'000
TURNOVER		(E)
Exceptional items	4	(15)
OPERATING PROFIT	5	(15)
Interest payable and similar expenses	6	(5,513)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(5,528)
Tax on loss on ordinary activities	7	衞
LOSS FOR THE FINANCIAL PERIOD		(5,528)

(REGISTRATION NUMBER: 11036206)

BALANCE SHEET 30 SEPTEMBER 2018

	Notes	£'000	£'000
FIXED ASSETS Investments	8		55,606
CURRENT ASSETS Debtors	9	43,713	
CREDITORS Amounts falling due within one year		-	
NET CURRENT ASSETS			43,713
TOTAL ASSETS LESS CURRENT LIABILITIES			99,319
CREDITORS Amounts falling due after more than one year	10		(48,884)
NET ASSETS			50,435
CAPITAL AND RESERVES Called up share capital Share premium accounts Retained earnings	11	•	374 55,589 (5,528)
TOTAL SHAREHOLDERS' DEFICIT			50,435

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 30 September 2018 relating to small companies.

Directors' responsibilities:

- (a) The members have not required the company to obtain an audit of its financial statements for the period ended 30 September 2018 in accordance with Section 476 of the Companies Act 2006.
- (b) The directors acknowledge their responsibility for ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006.

The financial statements has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The financial statements were approved by the Board of Directors on 25 June 2019 and were signed on its behalf by:

S P D Kershaw - Director

STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 SEPTEMBER 2018

	Called up share capital £'000	Retained earnings	Share premium	Total equity
Changes in equity Loss and total comprehensive expense for the financial period Issue of share capital	374	(5,528)	55,589	(5,528) 55,963
Balance at 30 September 2018	374	(5,528)	55,589	50,435

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 30 SEPTEMBER 2018

1. GENERAL INFORMATION

FP Equityco Limited ("the company") acts as an intermediate investment company within the FSP group, which operates over 180 funeral homes in England and Scotland and a retail memorial mason, and markets pre-paid funeral plans under the "Choice" brand.

The company is a private company limited by shares and is incorporated in England & Wales. The address of its registered office is 80 Mount Street, Nottingham NG1 6HH.

2. STATEMENT OF COMPLIANCE

The individual financial statements of the company have been prepared in compliance with United Kingdom Accounting Standards, including Section 1A "Small Entities" of Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland." ("FRS 102") and the Companies Act 2006.

3. ACCOUNTING POLICIES

Basis of preparing the financial statements

The principle accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

These financial statements are prepared on a going concern basis, under the historical cost convention.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

The company is itself a subsidiary company and is exempt from the requirement to prepare group financial statements by virtue of section 400 of the Companies Act 2006. These financial statements therefore present information about the company as an individual undertaking and not about its group.

Critical accounting judgements and key sources of estimation uncertainty

Estimates and judgements are continuously evaluated and are based on historic experience and other factors, including expectations of future events. The company makes estimates and assumptions concerning the future. The resulting accounting estimates will seldom equal the related actual results.

The directors do not consider that there are any estimates and judgements that present a significant risk to the carrying values of assets and liabilities within the coming year.

Investments in subsidiaries

Investments in subsidiary undertakings are recognised at cost, less any accumulated impairment costs.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD ENDED 30 SEPTEMBER 2018

3. ACCOUNTING POLICIES - continued

Financial instruments

Basic financial assets, including trade and other receivables, cash and bank balances are recognised at transaction price. At the end of each reporting year financial assets are assessed for objective evidence of impairment.

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow group companies are initially recognised at transaction price unless the arrangement constitutes a financing transaction. In this instance the debt instrument is measured at the present value of the future receipts and payments, discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the loan will be drawn down. In this case the fee is deferred until draw down occurs.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right of set-off and there is an intention to settle on a net basis.

Taxation

Taxation for the period comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is the amount of tax payable in respect of the taxable profit for the period calculated using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Management periodically evaluates positions taken on tax returns and establishes provisions on the basis of amounts expected to be paid.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Related party transactions

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Going concern

The directors have prepared cash flow projections and consider that the group will continue to operate within the facilities currently in place. The cash flow projections included a review and consideration of a number of factors including inter alia their evaluation of prevailing market conditions, competition, anticipated sales and operating margins, working capital requirements, financing facilities expected to be available and covenant compliance. Based on this review the directors continue to adopt the going concern basis in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD ENDED 30 SEPTEMBER 2018

4. EXCEPTIONAL ITEMS

Period from 27 October 2017 to 30 September 2018

£'000

Exceptional items

15

Exceptional items includes legal and professional costs arising from the listing of loan notes (See Note 9) and following investment by Montagu Private Equity LLP during the previous year. The tax impact of exceptional items was a debit of £3,000.

5. OPERATING LOSS

The company had no employees. No director received emoluments from the company. The directors serve as directors of a number of companies within the group and are remunerated by Funeral Partners BidCo Limited, a fellow group company, which makes no recharge to the company. The directors consider that the proportion of time spent specifically relating to this company is minimal.

6. INTEREST PAYABLE AND SIMILAR EXPENSES

Period from 27 October 2017 to 30 September 2018

£'000

Interest expense on other loans

5,513

7. TAX ON LOSS

Analysis of the tax charge

No liability to UK corporation tax arose for the period ended 30 September 2018.

Reconciliation of total tax charge included in profit and loss

Loss on ordinary activities before taxation

The tax assessed for the period is higher than the standard rate of corporation tax in the UK. The difference is explained below:

Period from 27 October 2017 to 30 September 2018

£'000

(5,528)

Loss multiplied by the standard rate of corporation tax in the UK of 19 % (1,050)

Effects of:

Expenses not deductible for tax purposes 1,050

Total tax charge

Changes to the UK corporation tax rates were substantively enacted as part of Finance Bill 2015 (on 26 October 2015) and Finance Bill 2017 (on 7 September 2017). These include reductions to the main rate to reduce the rate to 19% from 1 April 2018 and to 17% from 1 April 2020. Deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD ENDED 30 SEPTEMBER 2018

8. FIXED ASSET INVESTMENTS

Shares in group undertakings £'000

COST OR VALUATION

Additions	55,606
At 30 September 2018	55,606

Subsidiary undertakings are listed below. None are publicly traded. All are wholly owned.

All companies were registered in England & Wales, and the registered address is 80 Mount Street, Nottingham, NG1 6HH except for ML Williams Limited and James Dykes Funeral Service Ltd, which were registered in Scotland at 1B Falkland Park Road, Ayr, Ayrshire, KA8 8LL. All companies are private limited companies.

The directors believe that the carrying value of investments is supported by their underlying net assets.

Company Name	Ordinary Shares	Principal Activity
Funeral Partners Topco Limited * ^	100%	Intermediate Holding Company
Funeral Partners Midco Limited * ^	100%	Intermediate Holding Company
Funeral Partners Holdco Limited * ^ (09622193)	100%	Intermediate Holding Company
Funeral Partners Bidco Limited * ^ (09622240)	100%	Intermediate Holding Company
FSP Holdco Limited ^ (06932060)	100%	Intermediate Holding Company
FSP Acquisition Limited * ^ (06932252)	100%	Intermediate Holding Company
Funeral Services Partnership Limited * ^ (06059124)	100%	Intermediate Holding Company
Funeral Partners Limited * (06276941)	100%	Funeral Directors
Alternative Planning Company Limited * (08635411)	100%	Marketing of Pre-need funeral services
Lockerley Stone & Masonry Limited * ^ (02725887)	100%	Suppliers of Stone and Masonry Products
FSP Employee Benefit Trust Limited *	100%	Dormant
Torbay & District Funeral Service Limited *	100%	Dormant
E Sargeant & Son Limited *	100%	Dormant
C & T Radmall Funeral Services Limited *	100%	Dormant
James Hawes & Goodchild Limited *	100%	Dormant
Okehampton & District Funeral Service Limited *	100%	Dormant
T.W. Boorman Funeral Services Limited *	100%	Dormant
Funerals Made Simple Limited *	100%	Dormant
Paul Capper Limited *	100%	Dormant
Roy Quinton Funeral Directors Limited *	100%	Dormant
James & Thomas Limited *	100%	Dormant
Mears & Cotterill Limited *	100%	Dormant
Cutler Group Holdings Limited *	100%	Dormant
Cutler Funeral Directors Limited *	100%	Dormant
The Funeral People Limited *	100%	Dormant
L.M. Funerals (Holdings) Limited	100%	Dormant
Laurel Funerals Limited *	100%	Dormant
LM Funerals Limited *	100%	Dormant

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD ENDED 30 SEPTEMBER 2018

8. FIXED ASSET INVESTMENTS – continued

Company Name	Ordinary Shares	Principal Activity
Steven Mears Funeral Directors Limited *	100%	Dormant
Laurel Memorials Limited *	100%	Dormant
William H.Painter Limited *	100%	Dormant
Former LMF AJN Limited *	100%	Dormant
Chris White Funeral Directors Limited *	100%	Dormant
Henry Ison & Sons Limited *	100%	Dormant
Stratford Upon Avon Funeral Services Limited *	100%	Dormant
Former LMF WHS Limited *	100%	Dormant
Bexley & Crayford Funeral Service Limited *	100%	Dormant
Doves Limited *	100%	Dormant
Earl & Co (Ashford) Limited *	100%	Dormant
Earl & Co (Funeral Services) Limited *	100%	Dormant
Former LMF FMJW Limited *	100%	Dormant
Former LMF FJ&S Limited *	100%	Dormant
Former LMF KYG Limited *	100%	Dormant
Payne & Sons Funeral Directors Limited *	100%	Dormant
M L Williams Limited *	100%	Dormant
Thomas Bragg & Sons Limited *	100%	Dormant
Robert Nuttall Funeral Service Limited *	100%	Dormant
Aaron Black Funeral Directors Limited *	100%	Dormant
Exeter & District Funeral Service Limited *	100%	Dormant
Hemming & Peace Limited *	100%	Dormant
High Street Funeral Directors Limited *	100%	Dormant
Daren Persson Funeral Services Limited *	100%	Dormant
Kavanagh & Coates Funeral Services Limited *	100%	Dormant
Haven Funeral Services Limited *	100%	Dormant
Richard Lloyd Funeral Services Limited*^ (05731355)	100%	Dormant
W.H.Putnam Limited * ^ (00328767)	100%	Dormant
Harrison Funeral Home Ltd * ^ (07126811)	100%	Funeral Directors
Walker And Morrell Limited * ^ (05468931)	100%	Dormant
John Blenkiron & Sons Limited * ^ (04855782)	100%	Dormant
Firmager Funeral Service Limited * ^ (04096476)	100%	Dormant
James Dykes Funeral Service Ltd * ^ (SC430144)	100%	Dormant
Chambers & Brighty Limited * ^ (04440446)	100%	Dormant
John G. Hogg Funeral Directors Ltd * ^ (06506434)	100%	Funeral Directors
Graham J Clegg Independent Funeral Service Limited *^ (05939346)	100%	Funeral Directors
Ashdown Funeral Services Limited * ^ (03995475)	100%	Funeral Directors

^{*} Indirect subsidiaries

[^] Exempt from audit under section 479A of the Companies Act 2006 (Registered number shown)

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD ENDED 30 SEPTEMBER 2018

8. DEBTORS

30 September 2018

£'000

Amounts owed by group companies

Other debtors

43,663

50

43,713

Amounts owed by group undertakings are unsecured, interest free, have no fixed repayment date and are repayable on demand.

9. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

30 September 2018

£'000

Shareholder loan notes (see note 10)

48,884

The shareholder loan notes are not payable by instalments, attract interest at 13.5% and are due for repayment in 2025. The company has the option of issuing Payment in Kind ("PIK") notes, which attract interest and are treated as having the same terms as the existing loan notes, rather than paying interest in cash.

10. LOANS

30 September 2018
£'000

Amounts falling due within one year or on demand:
Shareholder loan notes

Amounts falling due between two and five years:
Shareholder loan notes

Amounts falling due in more than five years:
Repayable by non-instalments
Shareholder loan notes

48,884

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD ENDED 30 SEPTEMBER 2018

11. CALLED UP SHARE CAPITAL

The company was incorporated on 27 October 2017, 100 ordinary shares of £0.01 each were allotted and paid. On 27 November 2017, the initial subscription of 100 ordinary shares of £0.01 each was restructured to 10 A ordinary shares of £0.1 each. Also, on 27 November 2017, 2,664,000 A ordinary shares of £0.01 each for consideration of £20.87 each was allotted, the consideration has been satisfied by the transfer to the company of 98,000 ordinary shares of £0.01 each in the capital of Funeral Partners Topco Limited. On 23 February 2018, 275,215 B ordinary shares and 1,785 C ordinary shares of £0.1 each for consideration of £1 each were allotted and paid, and 80,000 D ordinary shares of £1 each for consideration of £1 each were allotted and paid.

12. CONTINGENT LIABILITIES

The company has entered into an unlimited cross corporate guarantee to secure the bank borrowings of the group. At the period end the aggregate borrowings of the group were £72,302,500 and are secured via a fixed and floating charge on the assets of the group.

13. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is funds managed by Montagu Private Equity LLP, a limited liability partnership registered in England and Wales.

The immediate parent company is FP BidCo Limited, a company registered in England & Wales, and the ultimate parent company is FP Topco Limited, a company registered in Jersey. FP BidCo Limited is the largest group entity to produce consolidated financial statements at 30 September 2018. These financial statements can be obtained from Companies House, Cardiff, CF14 3UZ.