FORMAL NOTICE

This notice complies with the requirements of The International Stock Exchange Authority Limited (the "**Authority**"). It appears for information purposes only and does not constitute an invitation or offer to acquire, purchase or subscribe for any securities in or offered by The EMS Group Limited (the "**Issuer**"). Applications will only be considered on the basis of the listing document.

Application has been made to the Authority for (i) an unlimited amount of A1 Fixed Rate Secured Loan Notes 2027 (the "A1 Loan Notes") together with an unlimited amount of payment in kind notes in respect of the A1 Loan Notes (the "A1 PIK Notes") and (ii) an unlimited amount of A2 Fixed Rate Unsecured Loan Notes 2027 (the "A2 Loan Notes") together with an unlimited amount of payment in kind notes in respect of the A2 Loan Notes (the "A2 PIK Notes") (together, the "Notes") issued by the Issuer, to be admitted to the Official List of The International Stock Exchange (the "Official List"). It is expected that admission to the Official List will be effective and that dealings will commence on or about 11 May 2022.

The EMS Group Limited

(a company incorporated and registered in England and Wales with registered number 13702723)

Listing sponsored by:

CAREY OLSEN CORPORATE FINANCE LIMITED

The listing document relating to the Issuer's application is available during normal business hours on any week day (except Saturdays, Sundays and Bank Holidays) for a period of 14 days from the date of this notice from:

The Refinery, South Road, Ellesmere Port, United Kingdom, CH65 4LE

11 May 2022