

**9 September 2025**

**Kier Group plc  
Notice of Results and Presentations**

**ISIN: XS2758129949**

Kier Group plc ("the Group" or "Kier"), a leading UK infrastructure services, construction and property group, will publish its Full Year 2025 ("FY25") results on Tuesday, 16 September 2025.

Following the publication of its results, Kier will host an Analyst Presentation on 16 September and a separate Q&A session for Bondholders on 22 September 2025 – details set out below.

**FY25 Results Analyst Presentation**

The Group will host a presentation for analysts and institutional investors at 09:00am BST on Tuesday, 16 September 2025.

Bondholders wishing to join the webcast can use the details below:

Webcast: <https://www.investis-live.com/kier/6891d8e85467670031fffd77/ofwg>

United Kingdom (Toll-free): +44 808 189 0158

United Kingdom (Local): +44 20 3936 2999

Conference password: 480556

An audio recording will be available on our website in due course.

**Bondholder Q&A Session**

A Bondholder Q&A session will be held at 9:30 BST on Monday, 22 September 2025. To attend, please register via the following link:

Registration Link:

<https://www.netroadshow.com/events/login/LE9zwo3hy8WfUusyC3II6ROcfkjuBS37Oru3>

- Avoid wait time - Bypass speaking with an operator to join the call
- Receive a Calendar Invitation with call access details including your unique PIN

*Participants who prefer operator assisted dial-in:*

Operator Assisted Dial-In:

United Kingdom (Local): +44 20 3936 2999

United Kingdom (Toll-free): +44 808 189 0158

[Global Dial-In Numbers](#)

Access Code: 018175

Questions can be submitted at any time during the live presentation.

-Ends-

**For further information, please contact:**

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**About Kier Group plc**

Kier is a leading UK infrastructure services, construction and property group. We provide specialist design and build capabilities and the knowledge, skills and intellectual capital of our people ensure we are able to project manage and integrate all aspects of a project.

This announcement does not constitute an offer of securities by Kier Group plc (the "Company"). Nothing in this announcement is intended to be, or intended to be construed as, a profit forecast or a guide as to the performance, financial or otherwise, of the Company or any of its subsidiaries (together, the "Group") whether in the current or any future financial year. This announcement may include statements that are, or may be deemed to be, "forward-looking statements". By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future and may be beyond the Company's or the Group's ability to control or predict. Forward-looking statements are not guarantees of future performance. You are advised to read the section headed "Principal risks and uncertainties" in the Company's Annual Report and Accounts for the year ended 30 June 2024 for a further discussion of the factors that could affect the Company's or the Group's future performance and the industry in which it operates. Other than in accordance with its legal or regulatory obligations, the Company does not accept any obligation to update or revise publicly any forward-looking statement, whether as a result of new information, future events or otherwise.