

## **FORMAL NOTICE**

This notice complies with the requirements of The International Stock Exchange Authority Limited (the "**Authority**"). It appears for information purposes only and does not constitute an invitation or offer to acquire, purchase or subscribe for any securities in or offered by Ursula Midco Limited (the "**Issuer**"). Applications will only be considered on the basis of the listing document.

Application has been made to the Authority for up to £100,000,000 Floating Rate Unsecured Redeemable A2 Loan Notes (the "**Loan Notes**") together with an unlimited amount of payment in kind notes in respect of the Loan Notes (the "**PIK Notes**") (together, the "**Notes**") issued by the Issuer, to be admitted to the Official List of The International Stock Exchange (the "**Official List**"). It is expected that admission to the Official List will be effective and that dealings will commence on or about 07 November 2025.

### **URSULA MIDCO LIMITED**

(a company incorporated and registered in England and Wales with registered number 16698669)

#### **Listing sponsored by:**

### **CAREY OLSEN CORPORATE FINANCE LIMITED**

47 Esplanade, St Helier, Jersey, JE1 0BD, Channel Islands

The listing document relating to the Issuer's application is available during normal business hours on any week day (except Saturdays, Sundays and Bank Holidays) for a period of 14 days from the date of this notice from:

Ropemaker Place, 28 Ropemaker Street, London, EC2Y 9HD, United Kingdom.

07 November 2025